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STABILITY IN KEY AREAS (SIKA) – WEST

QUARTERLY REPORT
FY2015 QUARTER III



JULY 2015

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QUARTERLY REPORT FY2015 QUARTER III

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ACRONYMS

AECOM	Architecture Engineering Consulting Operation Maintenance
CCI	Community Cohesion Initiative
CDC	Community Development Councils
COP	Chief of Party
CPOD	Communications & Public Outreach Department
DAIL	Department of Agriculture, Irrigation, and Livestock
DCOP	Deputy Chief of Party
DDA	District Development Assembly
DDP	District Development Portfolio
DE	District Entities
DG	District Governor
DoLSA	Department of Labor and Social Affairs
DoWA	Department of Women's Affairs
DPP	District Project Portfolio
DRRD	Directorate of Rural Rehabilitation and Development
DSM	District Stability Matrix
DST	District Support Team
DSW	District Social Worker
GPS	Global Positioning System
GIRoA	Government of the Islamic Republic of Afghanistan
ICMA	International City/Country Management Association
IDLG	Independent Directorate of Local Governance
IR	Intermediate Result
KSW	Komite Sobate Wolesswali
MISTI	Measuring Impacts of Stabilization Intervention
MRRD	Ministry of Rural Rehabilitation and Development
OSC	Overseas Strategic Consulting
PST	Provincial Support Team
SAM	Stability Analysis Mechanism
SIKA	Stability in Key Areas
SPC	Service Providers Catalog
TCRC	Tribal Conflict Resolution Committee
CRC	Conflict Resolution Committee
USAID	United States Agency for International Development

I. PROJECT OVERVIEW

The United States Agency for International Development (USAID) awarded AECOM International Development the Stability in Key Areas (SIKA) –West program, which began on January 29, 2012 and ends on August 31, 2015. Led by the Ministry of Rural Rehabilitation & Development (MRRD) and the Independent Directorate of Local Governance (IDLG), the SIKA-West program promotes stability in key areas by assisting provincial authorities and district-level government entities to improve governance programming. It is also designed to support the increased provision of priority basic services; resulting in increased citizen confidence and support for, the Government of the Islamic Republic of Afghanistan (GIROA). During the initial 25-month Base Period, the SIKA-West program employed a phased provincial roll-out within the four provinces of Farah, Badghis, Herat, and Ghor, incorporating 10 target districts. In February 2014, the SIKA-West program entered its 18-month Option Period and extended its engagement to an additional six districts within these provinces, bringing the current total to 16.

Prime Implementing Partner: AECOM International Development

Subcontractors: Overseas Strategic Consulting Ltd (OSC)
International City/Country Management Association (ICMA)

To achieve this objective, the SIKA-West team, in close cooperation with MRRD and IDLG, will train and assist District Entity (DE) officials and provincial authorities in:

- Improve understanding of community problems using the Stabilization Analysis Mechanism (SAM)/District Stability Matrix (DSM) and monitoring of stability trends. The Stabilization Analysis Mechanism (SAM) is an Afghanized tool, based on the District Stability Framework (DSF), designed to identify, prioritize, monitor, evaluate, and adjust programming intended to diminish the community “major problems” following community input through the SAM tool.
- Finalizing District Project Portfolios (DPP) and successfully carrying out selected projects that enhance stability and good governance.
- Design & implement communication strategies that improve the relationship between provincial authorities, DEs, and their citizens.

For SIKA-West, DEs are defined as “*institutions that are Afghan-led and work at the district level. These institutions include government and non-government entities that play a ‘governance’ role in the district and/or will figure importantly in addressing stability.*” Examples of DEs are Community Development Councils (CDCs), District Development Assemblies (DDAs), District Community Councils (DCCs), Stability Working Groups (SWGs), and other institutions in a given district that meet these criteria.

Area of Operation: SIKA-West had a footprint in the following provinces and districts:

- Farah Province: Farah Center, Bala Boluk, Pusht-e Rod, Khak-e-Safayd, and Lash Wa Juwayn Districts
- Herat Province: Pashtun Zarghun, Shindand, Kushk-e Rabat Sangi, Guzara, and Kohsan Districts
- Badghis Province: Qadis, Muqur, and Qala-i-Naw Districts
- Ghor Province: Chaghcharan, Shahrak, and Du Layna Districts

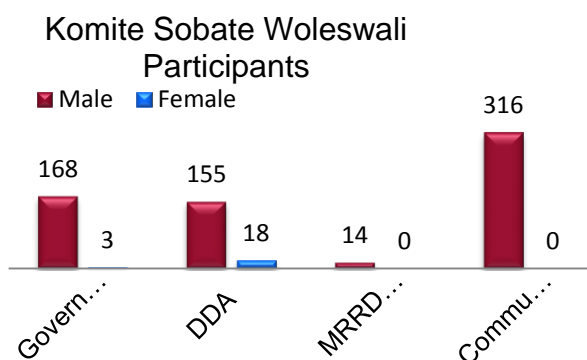
2. EXECUTIVE SUMMARY

This report summarizes MRRD/IDLG SIKA-West program activities undertaken across all program components and challenges faced during the months of April, May, and June 2015.

2.1 SUMMARY OF RESULTS FOR THE REPORTING PERIOD AND KEY ACHIEVEMENTS

IR.1 STABILIZATION PROGRAMMING

The Stabilization Department handed over the Komite Sobate Wolesswalis (KSWs) to the respective District Governments on February 2015. SIKA-West has observed the continuation of independent female, male and mixed KSW meetings in Lash Wa Juwayn, Qadis, Muqur, Qala-i-Naw, Du Layna, Shahrak, Chaghcharan, Kohsan, Kushk-e Rabat Sangi, Guzara, and Pashtun Zarghun Districts. The meetings are continuing under the leadership of the Provincial and District Governments and the Department of Women's Affairs (DoWA) and are no longer receiving any logistical or financial support from SIKA-West.



During this reporting period, 17 (5 male, 12 mixed) GIROA led Komite Sobate Wolesswali meetings were held. Participants in these KSWs included Provincial and District Governors and Line Department representatives (168 males, 3 females), DDAs (155 males, 18 females), MRRD District Social Workers (DSWs) (14 males), and community elders (316 males).

IR2 & IR.3 COMMUNICATIONS & PUBLIC OUTREACH PROGRAMMING

On February 28, 2015, the SIKA-West Communications & Public Outreach programming component ended in Bala Boluk, Pusht-e Rod (Farah Province); Shindand, Kushk-e Rabat Sangi, Pashtun Zarghun, Kohsan (Herat Province); Chaghcharan (Ghor Province); Muqur, Qadis and Qala-i-Naw (Badghis Province). Program materials were organized and handed over to our MRRD and IDLG national, provincial and district partners, in accordance with the Transition Working Group (TWG) guidelines.

Examples of District Government and DRRD Service Provider Catalog (SPC) Hotlines:

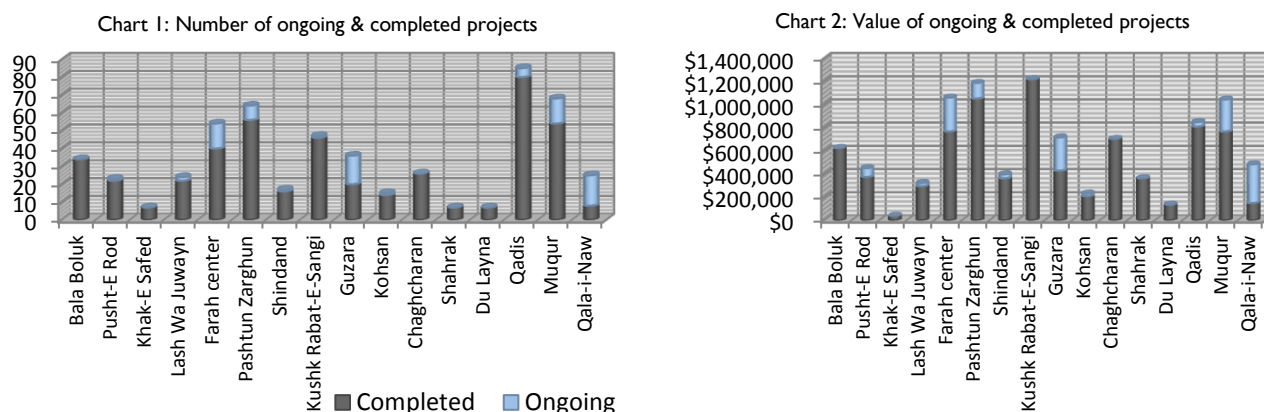
- April 18, 2015 - A resident of Muqur District reported to the District Governor's Office that there was a dispute between him and another villager over their shared farmland border. One side was claiming ownership of farmland claimed by the other. The Muqur Executive Manager travelled to the area and made a ruling on the border between the two lots of farmland.
- May 9, 2015 - A resident of Kharestan village, Muqur District reported that he was in conflict with another villager who was refusing to hand over a food assistance package provided by World Vision International (the two villagers were given a package to share between them). The Muqur Admin & Finance Manager invited both parties to the DGO and instructed them to divide the food assistance equally.
- May 7, 2015 - A resident of Kushk-e Rabat Sangi reported that he was in disagreement with some other villagers over use of a public pasture and asked the DGO to mediate between them. The DGO, with support of the Ulema Shura, organized a mediation session between the disputing parties and arranged for fair access to the public pasture for all parties.

- (d) The Ghor SPC Focal Point reported that member of Zartalay CDC asked for the DRRD Program Manager's contact number and a resident of Pay Kamar village asked for the Education Director's contact number. The SPC Focal Point provided the information requested.
- (e) May 23, 2015 - A resident of Shahrak Mohajirin village, Chaghcharan reported that the construction work of a water well project, which is being implementing by CRDSA (a local NGO) had stopped. The SPC Focal Point gave him the contact of the DRRD Social & Development Manager for further action.

IR.4 COMMUNITY DEVELOPMENT PROGRAMMING

The CDCs and DDAs have completed 459 grant-funded projects, which were identified, awarded, and monitored by SIKA-West and by respective District Government and Provincial DRRD partners. With USD\$8,301,327 spent to date, these 459 completed projects include a) Rehabilitation of Irrigation Canals, b) Road Rehabilitation & Gravelling, c) Culvert Construction, d) School Rehabilitation and Provision of Equipment, e) Gabion and Stone Masonry Flood Protection Wall Construction, etc. Implemented and managed by CDCs and DDAs under Fixed Obligation Grant mechanisms, these projects are designed to support GIROA partners (IDLG and MRRD) to address current district community grievances and reflect responsiveness in the provision of critical services. CDCs and DDAs are currently implementing 80 grant funded projects valued at USD\$1,519,333 (utilizing AFN50-60 exchange rate for actual amounts spent and pending milestone payments) (see charts 1 and 2).

Please see Chart 1 and 2 below for Further Details on Community Development Programming



Examples of Completed Grant Funded Projects Approved and Handed Over To GIROA

- On April 23, 2015, the Rais Sayed Mohammad CDC completed the construction of a 10-ML Aqueduct in Rais Sayed Mohammad Village. The Qadis District Government and the Badghis DRRD awarded this project to address the shortage of irrigation water and ensure that the community had sufficient water for 3,000 Jeribs (1,482 acres) of farmland. *"We appreciate the Rais Sayed Mohammad CDC who implemented this high quality project. Now it is the community's responsibility to maintain their project,"* Mr. Saleh Mohammad Baik, the Qadis District Governor.
- On May 27, 2015, the Nim Marda Safidan Sufla CDC completed the construction of two culverts in Nim Marda Safidan Sufla village, Pashtun Zarghun District. The Grant was designed to improve the community's rural road network. By awarding a grant to invest in the construction



The Rais Sayed Mohammad CDC Successfully Constructed A 10-ML Aqueduct In Qadis District Which Will Provide Sufficient Water For 3,000 Jeribs (1,482 Acres) Of Farmland.

of culverts, the Pashtun Zarghun District Government and Komite Sobate Wolesswali were being responsive to identified community grievances and utilizing available grant funding to improve the delivery of basic services. Now that the culverts were constructed, 3,600 people have easier access to the District Center.

- On June 2, 2015, the Sarkamar CDC completed the provision of school equipment to Dehberang Boys High School in Dehberang village, Qadis District. Materials provided included 3 book cabinets, 4 office desks and chairs, 10 office chairs, 20-ML carpet, 7 boards, 36 student benches, and 3 tents. The Qadis District Government and Badghis DRRD awarded the project in collaboration with the Badghis Department of Education to provide a better educational environment and facilities for 520 students (boys).
- Led by the Farah Provincial Government and Farah DRRD and in collaboration with the Education Department, a Project Completion Ceremony was held for two School Rehabilitation Projects in Chah Korteh and Qala Behbood villages, Farah Center on June 17, 2015. Present during the ceremony was the Farah Provincial Deputy Governor, the Provincial Council Deputy Head, the Education Department Director, CDC members, School Faculty members and SIKA-West personnel. Now that these schools were rehabilitated, 1,761 students (girls) in Chah Korteh and 2,200 students (girls) in Qala Behbood High Schools have an improved educational environment.



The Nim Marda Safidan CDC Completed The Construction Of Two Culverts In Nim Marda Safidan Sufla Village, Pashtun Zarghun District: Expected To Improve Access For 3,600 People To The District Center And Neighboring Villages.



School Equipment Was Provided To Dehberang Boys High School In Dehberang Village, Qadis District: Expected To Provide A Better Educational Environment And Facilities For 520 Students (Boys).

CROSSCUTTING ACTIVITIES:

GOVERNANCE PROGRAMMING

On February 28, 2015, the SIKA-West Governance programming component ended in Khak-e-Safayd, Bala Boluk, Pusht-e Rod, Lash Wa Juwayn & Farah Center (Farah Province), Shindand, Kushk-e Rabat Sangi, Pashtun Zarghun, Kohsan (Herat Province), Shahrak, Chaghcharan (Ghor Province), Muqur, Qadis, and Qala-i-Naw (Badghis Province). Program materials were organized and handed over to our MRRD and IDLG national, provincial and district partners, in accordance with the Transition Working Group (TWG) guidelines.

GENDER MAINSTREAMING PROGRAMMING

On February 28, 2015, the SIKA-West Gender programming component ended in Khak-e-Safayd, Bala Boluk, Pusht-e Rod, Farah Center, Lash Wa Juwayn, Guzara, Shindand, Kushk-e Rabat Sangi, Pashtun Zarghun, Kohsan, Shahrak, Chaghcharan, Du Layna, Muqur, Qadis, and Qala-i-Naw. Program materials were organized and handed over to our MRRD and IDLG national, provincial and district partners, in accordance with the TWG guidelines.



A Project Completion Ceremony Was Held For Two School Rehabilitation Projects, Farah Center.

On May 27, 2015, the Ghor DoWA Director, Ms. Masooma Anwari, led the Provincial Gender Working Group (GWG) meeting, with 13 participants (7 female, 6 male) including representatives from the Education Department, Voice of Women Organization, Provincial Council, Attorney General's Office, Human Rights Commission, Department of Labor and Social Affairs (DoLSA) and DRRD. The GWG Education Sub-committee reported that in collaboration with the Ghor Education Department, members visited 12 schools, monitoring teaching methodologies and the quality of instruction. The GWG Advocacy Sub-committee reported on their recent provision of "Human Rights" training for 74 people (52 female, 22 male). The GWG Social & Cultural Sub-committee reported that they successfully lobbied the Afghan Aid Organization to implement an embroidery vocational program and literacy course for 30 women from the provincial center. Established by the SIKA-West program in collaboration with the Ghor DoWA, the Ghor Provincial Gender Working Group is now independently managed and financed by DoWA without logistical or financial support from SIKA-West, reflecting our program's legacy in developing sustainable and critical provincial and district-based gender programming initiatives.

MONITORING AND EVALUATION

- During this reporting period, District Government Office personnel, DSWs, M&E personnel and engineers organized 170 project site visits prior to the approval of the next round of milestone payments for CDCs and DDAs in Herat, Badghis, Farah, and Ghor Provinces. These visits yielded 57 deficiencies that were in need of correction. Examples of these site visits are outlined below:
 - On May 25, 2015, SIKA-West personnel, accompanied by the Farah Provincial Council (PC) Head and other members, visited Dehak Khord Village to inspect the current work progress of the community's school rehabilitation project. The PC members were pleased with the work progress and quality. They encouraged the CDC to continue in accordance with their project's specifications. The Dehak Khord CDC completed 59% of the project, which is designed to address the poor conditions within Abo Nasr Farahi High School and provide a better educational environment for 1,000 students (boys).
 - On May 6, 2015, the DRRD DSW in Kushk-e Rabat Sangi (Mr. Bashir Ahmad) led a team to inspect the work completed to date on the 60-ML Flood Protection Wall in Jafar Baik Khorasani Village. It was observed that the backfilling behind the protection wall needed to be completed and the Jafar Baik Khorasani and Zori CDCs were mentored on what needed to be done. To date, the CDCs had completed 58% of the project. Awarded by the Kushk-e Rabat Sangi DGO and the Herat DRRD through the mixed Kush-e-Rabat Sangi KSW, the project is designed to protect 300 Jeribs (1,482 acres) of community farmland and 200 homes from seasonal flooding.
 - On June 13, 2015, SIKA-West engineers and M&E personnel inspected the current progress and quality of the community's 9-KM Water Supply Network Project in Kadanak Village, Farah Center. It was observed that the bearing capacity of the soil for the elevated water tank was low and technical modifications were made to the foundation



The Farah Provincial Council (PC) Head, Two Other PC Members, SIKA-West DCOP, Engineers And M&E Personnel Inspecting Work Progress On Abo Nasr Farahi High School Rehabilitation Project: Expected To Provide A Better Educational Environment For 1,000 Male Students.



The Kushk-E Rabat Sangi DSW, SIKA-West Engineers And M&E Personnel Inspecting The Work Progress On The Community's 60-ML Flood Protection Wall Construction Project: Expected To Safeguard 300 Jeribs (1,482 Acres) Of Farmland And 200 Houses From Seasonal Flooding.

design. The Kadanak CDC has completed 57% of the project, with oversight and technical support from the Farah Provincial Government and Farah DRRD. This project was designed to provide clean drinking water for 500 families within the village.

- In line with overall monitoring efforts, the M&E Department randomly called 75 laborers on 49 project sites in Qadis, Lash Wa Juwayn, Pashtun Zarghun, Kushk-e Rabat Sangi, Qala-i-Naw, Muqur, Guzara, Farah Center, Kohsan, and Chaghcharan to verify whether they were receiving their wages in accordance with the CDC Grant Agreements. M&E crosschecked the reported amount with the projects' Bill of Quantities (BoQs). It was uncovered that seven laborers did not receive their wages in accordance with the CDC Grant Agreement. SIKA-West M&E and Community Development Department followed up with the CDC to make sure the laborers are paid their outstanding wages.
- In response to the SIGAR Quarterly Data Call (April-June 2015), SIKA-West submitted the following documents to USAID: SIKA-West Program Sustainability and Handover Packages to MRRD & IDLG, Mid-Term Evaluation, Program Deliverables, PMP, Work Plan, Implementation Letter, and Contract Modifications.
- The M&E Department has updated the SIKA-West Hard Projects' Verification Tracker to MISTI for the period of May 16-June 15, 2015. The verified GPS points of 15 projects (Du Layna, Farah Center, and Chaghcharan) were added to the tracker. The tracker was submitted to MISTI on June 17, 2015.
- As a component of the SIKA-West Final Evaluation, MISTI completed interviews with SIKA-West personnel and GIRoA officials in Farah, Ghor, and Herat Provinces. The interviews in Badghis are ongoing and will be completed by early July.



SIKA-West Engineer And M&E Personnel Inspecting The Work Progress On The Community's 9-KM Water Supply Network Construction Project: Expected To Provide Clean Drinking Water For 500 Families.

2.2 CONSTRAINTS AND CRITICAL ISSUES:

- On May 3 and 4, 2015, the ANSF launched military operations in Bala Boluk and Pusht-e Rod Districts and Farah Center to address current threats from AGEs. As a result, SIKA-West personnel movements within Farah were restricted on the mentioned dates.
- Because of the changes in the Afghan Info Database format, which led to loss of some of the data from the system, SIKA-West managed to recover and update the January-March 2015 Quarterly Data into the Afghan Info Database. All the data is now up to date.
- Due to current insecurity within Bala Boluk District, SIKA-West could not verify the GPS points for a Water Divider Project (BB-9-003: Construction of 5 Water Dividers for Kanesk Wasat Village). The project is one of five that MISTI has scheduled for re-verification.
- SIKA-West Engineers could not conduct project site inspections for 23 projects in Pusht-e Rod, Pashtun Zarghun, Guzara, Muqur, and Chaghcharan Districts due to insecurity, which resulted in the delay of USD \$234,747 in milestone payments.

3. ACTIVITY IMPLEMENTATION

3.1 INDICATOR/ACTIVITY PERFORMANCE:

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
S1: Number of sub-national government entities receiving USG assistance to improve their performance	F	42	67	110	477	360	310	512	854	+67%	The SIKA-West program supported more sub-national government entities including CDCs and DDAs. The program encompassed a range of activities that involved both governmental and non-governmental entities hence the increase in number. USG assistance included trainings and mentoring of government and non-government entities. Y1-3 targets totaled 512; SIKA-West has assisted 854 sub-national government entities, exceeding our cumulative target by 342 or +67%
S2: Percent of Afghans reporting that their district government is responsive to the needs of local people	Stab-U Indicator	N/A	58% ²	N/A	55% ³	60%	70%	60%	61%	N/A	N/A

1 - Target & Result Y1 cover Feb 2012 to Sep 2013, Target & Result Y2 cover Oct 2013 to Sep 2014, Target Y3 covers Oct 2014 to Aug 2015, and Result Y3 covers Oct 2014 to June 2015.

2 Source: MISTI Wave 3 Report Page 70. Results for the Wave 2 Survey for this indicator show: District Governor (63%), District Government (58%), Local Leaders (66%) and Provincial Government (51%).

3 Source: MISTI Wave 4 Report Page 70. Results for the Wave 4 Survey for this indicator show: District Governor (63%), District Government (55%), Local Leaders (63%) and Provincial Government (51%).

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
S3: Number of District Entities with USG assistance for citizens to engage their subnational government	Stab-U Indicator	N/A	112	233	484	75	310	308	906	+194%	More District Entities have shown interest in working with SIKA-West. Hence, we have an increased number. Y1-3 targets totaled 308; SIKA-West has assisted 906 District Entities, exceeding our cumulative target by 598 or +194%.
S4: Number of activities with community contribution (see indicator 4.3)	Stab-U Indicator	72	2	201	214	100	243	373	459	+23%	All SIKA-West grant funded projects incorporate a community contribution. This contribution is recorded after the project has been completed. 459 grant funded projects have been completed and 80 projects are ongoing.
S5: Number of Afghans Trained (see indicators 2.3, 3.3, 4.4)	Stab-U Indicator	N/A	3,943	5,272	5,704	5,000	2,915	10,272	12,562	+22%	The SIKA-West program supported more sub-national government entities including CDCs and DDAs. The program encompassed a range of activities that involved both governmental and non-governmental entities hence the increase in number. USG assistance included trainings and mentoring of government and non-government entities. Y1-3 targets totaled 10,272; SIKA-West has assisted 12,562 sub-national government entities, exceeding our cumulative target by 2,290 or +22%.

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
S6: Number of Persons Employed by stabilization program activities	Stab-U Indicator	N/A	2	479	4,578	1,000	8,214	1,479	12,794	+765%	Y1-3 targets total 1,479; SIKA-West stabilization program activities have employed 12,794 persons, exceeding our target by 11,315 or +765%. This result has been driven by the program focus on larger numbers of small and labor-intensive grant funded project activities in collaboration with our IDLG & MRRD partners.
S7: Number of person-days of employment created	Stab-U Indicator	9,000	187	46,800	101,685	30,000	224,726	85,800	326,598	+281%	Y1-3 targets total 50,340; 326,598 person days of employment have been created, exceeding our cumulative target by 240,798 or +281%. This result has been driven by the program larger numbers of small and labor intensive grant funded project activities in collaboration with our IDLG and MRRD partners.
S8: Number of stabilization activities implemented through grants to district entities (see indicator 4.3)	Stab-U Indicator	72	2	201	214	75	243	348	459	+32%	Y1-3 targets total 348; SIKA-West has completed 459 stabilization activities through grants, with 80 activities ongoing.

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
S9: Number of SOIs against which stabilization activities have been executed	Stab-U Indicator	N/A	6	12	16	7	0	19	22	+16%	Y1-3 targets total 19; 22 SOI's have been identified against which stabilization activities have been executed; exceeding our target by 3, or 16%. This result has been driven by increased district community participation in GIRoA led stabilization programming through the Komite Sobate Woleswalis.
S10: Number of stabilization Work Sessions Conducted for district entities (see indicator 1.2)	Stab-U Indicator	88	85	100	132	130	102	318	319	0%	N/A
S11: Number of Districts in which SAM is utilized to develop programs (see indicator 1.2)	Stab-U Indicator	7	10	10	16	16	16	16	16	0%	N/A
S12: Number of GIRoA Officials trained in aspects of government administration (See indicators 2.3 and 3.3)	Stab-U Indicator	N/A	91	323	582	100	786	423	1,459	+245%	Y1-3 targets total 423; 1,459 GIRoA officials have been trained in aspects of government administration, exceeding our target by 1,036 or +245%. This result has been driven by our programs strong collaboration with our MRRD and IDLG partners, the utilization of GIRoA approved training materials and the execution of programming, which relates directly to GIRoA needs.

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
SI3: Number of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services. (assets, credit, income or employment)	F/Gender	N/A	1,045	1,525	1,548	100	435	1,625	3,028	86%	Y1-3 targets total 1,625; there have been 3,028 female participants; exceeding our target by 1,403 or +86%. This result has been driven by our programs capable gender component and strong collaboration with IDLG and MRRD to encourage female participation.
SI4: Number of interventions that increased participation of women in district entity activities (KSWs)	Gender	27	82	36	73	100	18	163	173	+6%	N/A
I.1 Number of partnered District governments (and % of total) that show improved understanding of local Sources of Instability.	Program	10	10	10	16	16	16	16	16	0%	N/A
I. 2 Number of Stabilization work sessions conducted with district entities.	F/Program	88	85	100	132	130	102	318	319	0%	N/A

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
1.3 Number of Activities included in District Project Portfolios as a result of stabilization workshops	Stab-U/Program	70	280	240	164	75	206	385	650	+69%	Y1-3 targets total 385; 650 activities have been included in the DPPs because of stabilization workshops; exceeding our cumulative target by 265 or +69%. This result has been driven by increased engagement by district communities in the GIRoA led Komite Sobate Woleswalis as well as our program's focus on larger numbers of small and labor intensive grant funded project activities in collaboration with our IDLG and MRRD partners.
2.1 Number of District Entities able to access stabilization services provided by GIRoA organizations/line departments	Program	N/A	N/A	16	16	16	16	16	16	0%	N/A
2.2 Number of SOI mitigating activities that are implemented in collaboration with providers identified in the Service Providers Catalogue	Program	7	1	10	11	5	11	22	23	+5%	N/A

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
2.3 Number of people trained on Service Provider Catalog usage	Program	N/A	160	NA	619	100	207	100	986	+886%	Y1-3 targets total 100; 986 people have been trained on the SPC usage, exceeding our cumulative target by 886 or +886%. This result has been driven by the fact that this is a new indicator added to the PMP for year 3 as part of an internal revision. Our program incorporated SPC trainings, which have been tracked and recorded since Y1.
3.1 Number of people (percentage) reporting improvement in the responsiveness of GIRoA district entities with regards to SOI resolution	Program	N/A	N/A	TBD	64%	65%	69%	65%	66.5%	N/A	N/A
3.2 Number of public outreach and/or public consultation activities conducted by DEs with USG assistance	Program	9	86	16	331	24	118	49	535	+992%	Y1-3 targets total 49; 535 public outreach/consultation activities have been conducted; exceeding our cumulative target by 486 or +992%. This result has been driven by the strong collaboration between our program and our MRRD and IDLG partners, who have wholly embraced this activity.

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
3.3 Number of people trained in communications and outreach	F/Program	300	1,117	1,291	1,291	500	228	2,091	3,222	+54%	Y1-3 targets total 2,091; 3,222 people have been trained in C&O; exceeding our cumulative target by 1,131 or +54%. This result has been driven by strong collaboration between our program and our MRRD and IDLG partners, utilization of GIRoA prepared and approved training guidelines and materials and the execution of programming that relates directly to GIRoA needs.
3.4 Number of PA's and DEs with a communication strategy or plan in place.	Program	9	13	8	14	15	0	32	27	-16%	Y1-3 targets total 32; 27 PAs and DEs have a Communication Strategy in place. Due to the suspension of C&O programming in Khak-e-Safed District in early 2014 and cuts to the program budget during the Option Period (which limited our C&O programming timeframe and prevented 2 nd round Communication Plans in selected target districts), our program has been unable to meet this target.
4.1 Percentage of people reporting improvement in service delivery by DEs and PAs.	Program	N/A	N/A	NA	65%	60%	65%	60%	65%	+5%	N/A

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
4.2 Number of person days of employment created through SIKA-West interventions.	Stab-U/Program	9,000	187	46,800	101,685	30,000	224,726	85,800	326,598	+281%	Y1-3 targets total 85,800; 326,598 person days of employment have been created, exceeding our cumulative target by 240,798 or +281% This result has been driven by the program's focus on larger numbers of small and labor intensive grant funded project activities in collaboration with our IDLG and MRRD partners.
4.3 Number of grant activities completed in support of stabilization goals	Stab-U/Program	72	2	120	214	75	243	267	459	+72%	Y1-3 targets total 267; SIKA-West has completed 459 stabilization activities through grants, with 80 activities ongoing. This result has been driven by the program's focus on larger numbers of small and labor-intensive grant funded project activities in collaboration with our IDLG and MRRD partners.

Indicator Name and Number	DO & IR THAT THE PROJECT SUPPORTS	Target Y1 ¹	Result Y1	Target Y2	Result Y2	Target Y3	Result Y3	Cumulative Targets (Y1,2,3)	Cumulative Results (Y1,2,3)	% Variance between Cumulative Targets and Results	Reason for +/- 10% variance
4.4 Number of person-days of training implemented through grants.	Program	280	3,300	9,600	101,230	3,000	0	12,880	104,530	+712%	Y1-3 targets total 12,880; 104,530 person days of training have been implemented, exceeding our cumulative target by 91,650 or +712%. This result has been driven by the program's past focus on vocational training programs, which ran in duration from 4-6 months in length. In collaboration with MRRD, IDLG, and USAID, vocational training programs were phased out at the end of the base period. This is why there have been no additions to this indicator in Year 3.

3.2 PLANNED FOR NEXT REPORTING PERIOD:

3.2.1 STABILIZATION PROGRAMMING

The IDLG and MRRD partners will independently organize their monthly KSW meetings, without logistical or financial support from SIKA-West. They will focus on both identifying current district concerns and proposing GIRoA led solutions.

3.2.2 COMMUNICATIONS & PUBLIC OUTREACH PROGRAMMING

On February 28, 2015, the SIKA-West Communications & Public Outreach programming component ended in Bala Boluk, Pusht-e Rod (Farah Province); Shindand, Kushk-e Rabat Sangi, Pashtun Zarghun, Kohsan (Herat Province); Chaghcharan (Ghor Province); Muqur, Qadis and Qala-i-Naw (Badghis Province). The CPOD is preparing closeout reports for all program activities for the SIKA-West Districts of operation.

3.2.3 COMMUNITY DEVELOPMENT PROGRAMMING

- SIKA-West engineers and M&E personnel will undertake project site visits in SIKA-West Districts of operation.
- Technical Trainings will be provided for CDC supervisors to ensure that projects are progressing according to the developed timeline and budgets, and technical and quality specifications are being met.

3.2.4 GOVERNANCE PROGRAMMING

On February 28, 2015, the SIKA-West Governance programming component ended in our target districts (Khak-e-Safayd, Bala Boluk, Pusht-e Rod, Farah Center, Lash Wa Juwayn, Shindand, Kushk-e Rabat Sangi, Pashtun Zarghun, Kohsan, Shahrak, Chaghcharan, Muqur, Qadis, and Qala-i-Naw). The Governance Department is preparing closeout reports for all program activities for the SIKA-West Districts of operation.

3.2.5 GENDER MAINSTREAMING PROGRAMMING

DoWA will independently organize their monthly Female KSW meetings, without logistical or financial support from SIKA-West. They will focus on both identifying current district concerns and proposing GIRoA led solutions.

3.3 LESSONS LEARNED:

- The SIKA-West program was affected by severe floods in Qala-e-Naw and Muqur Districts, with the height of floodwaters reaching between 5-7 meters. Five project site locations were significantly damaged, while two other project site locations suffered minor damages. Floodwaters like these had never before been witnessed. Because of these severe floods, SIKA-West took the proactive measure to re-design its existing Gabion Flood Protection Walls in Qala-e-Naw and Muqur to Reinforced Cement Concrete (RCC) structures, which are designed to be more resilient in the event that these floods are repeated.
- As part of the activities to ensure the program is in-line with the Demobilization Plan, the SIKA-West HQ Staff (Community Development Department, Grants & Sub-Contracts and M&E) frequently travel to Farah and Badghis Provinces to support the PST staff and the implementing CDCs. Through these visits, the HQ Staff evaluated the progress and quality of the projects and advised the CDCs accordingly. Because of this effort, projects are on track to be completed according to their timeframes and specifications.

4. COLLABORATION WITH GIROA, OTHER DONOR PROJECTS, OR OTHER USAID PROJECTS

4.1 LINKS WITH RELEVANT GIROA MINISTRIES:

- Copies of weekly and monthly reports and the monthly work plans were shared with the District Governors, DRRD, and IDLG.
- The respective District Government staff and the DRRD DSWs organized projects site visits in all districts of operation in order to check on their progress.
- On May 4, 2015, the SIKA-West Chief of Party, DCOP and MRRD/SIKA-West Regional Coordinator attended the Herat DRRD Monthly Coordination Meeting. Chaired by the Herat DRRD Director, Eng. Seddiqi, the event included representatives from NABDP, NSP, AREDP, UN-Habitat, IRC and CHA who were required to provide program updates. The SIKA-West COP took this opportunity to present Certificates of Appreciation to Herat DRRD colleagues, and the Herat Department of Economy Director, Mr. Abdul Naser Aswadi, who have played a critical role in the success of the program's implementation activities in Kohsan, Kushk-e-Rabat Sangi, Pashtun Zarghun, Guzara and Shindand Districts.
- On May 18, 2015, SIKA-West personnel, joined by MRRD & IDLG partners, met with the Farah Provincial Governor, H.E. Mohammad Asef Nang, to update him on the status of SIKA-West programming activities in Farah Province. Present during the meeting were the Farah DRRD Director (Mr. Abdul Raouf), the Farah Provincial Council Head (Mr. Farid Bakhtawar), the MRRD and IDLG Regional Coordinators. An overview of the program activities and achievements was presented and the participants discussed the program's plans to complete all activities prior to June 30, 2015. Members of the Provincial Council were invited to inspect project sites within Farah Center and Lash Wa Juwayn so that they could confirm the rate of progress.
- On June 3, 2015, the Ghor DRRD Director, Mr. Taj Mohammad Zulal, met with the SIKA-West Chief of Party (COP). The Ghor DRRD Director was appreciative of the SIKA-West efforts in Ghor Province and highlighted that as a result of close coordination and cooperation between SIKA-West and DRRD, the program activities were implemented effectively. The Ghor DRRD Director noted that the KSW was successful in connecting people to government and created a platform for residents to share the communities' concerns with their government.
- SIKA-West handed over the second SIKA-West Program Transition Package to both IDLG and MRRD SIKA-Units on June 18 and 19. The package included copies of the Stabilization Programming materials, Governance IDLG Approved Training materials, Gender Mainstreaming materials, M&E DSW Training materials, Stabilization Community Impact Assessments and the Governance Department Pre & Post Training Assessments.

4.2 LINKS WITH OTHER DONOR AGENCIES:

- On April 19, 2015, during the Kushk-e Rabat Sangi mixed KSW meeting, the District Government agreed to take action to address the communities' lack of access to potable water. The DG informed the KSW members that the International Committee of the Red Cross (ICRC) would repair 600 water wells in Kushk-e Rabat Sangi District. The DGO organized a separate meeting with the DDA and CDC members to identify communities that are in need of water wells. A list of the villages was prepared and submitted to ICRC.
- On April 23, 2015, during the Qala-i-Naw mixed KSW, the participants discussed the ongoing Polio vaccination campaign by UNICEF in Badghis Province. The PGO asked the Education Department and the Haj & Religious Affairs Department to cooperate with UNICEF and inform residents about the vaccination campaign.

- On April 22, 2015, during the mixed KSW, the Muqur DG responded to the communities that were in need of food assistance. The World Vision International (WVI) provided food assistance for 900 families (70 KG of wheat to each family) in 31 villages in Muqur District.

4.3 LIST AND DISCUSS LINKS WITH OTHER USAID PROJECTS:

- SIKA-West M&E personnel attended the USAID Implementing Partners (IPs) meeting at the US Embassy in Kabul on June 4, 2015. This meeting, arranged by the Office of Democracy and Governance, focused on introducing new IPs, provide a refresher on accruals, appraise IPs of the Monitoring Support Project, new Branding and Marking requirements, and discuss both the current security situation and implications for programming.
- The M&E Department has updated the SIKA-West Hard Projects' Verification Tracker to MISTI for the period of May 16-June 15, 2015. The verified GPS Points of 15 projects (Du Layna, Farah Center, and Chaghcharan) were added to the tracker. The tracker was submitted to MISTI on June 17, 2015.
- As a component of the SIKA-West Final Evaluation, MISTI completed interviews with SIKA-West personnel and GIROA officials in Farah, Ghor, and Herat Provinces. The interview in Badghis is ongoing and will be completed early July 2015.

5. MANAGEMENT AND ADMINISTRATIVE ISSUES

5.1 PERSONNEL

- The Grants and Compliance Director mobilized and started work on June 1, 2015.
- As a result of the winding down of the field activities during the quarter, 123 local national staff (118 LTTA and 5 STTA) resigned or their contracts came to an end.

5.2 ADAPTION OF THE ACTIVITY

- Nothing to report.

5.3 MODIFICATIONS AND AMENDMENTS

There was no modification for this period.

SUCCESS STORIES AND PHOTOS

Local Government Reconnects District Community

With oversight from the Kushk-e Rabat Sangi District Government and technical support from the Herat Department of Rural Rehabilitation & Development, the Khowja Gul Baid Community Development Council successfully managed the construction of a Community Bridge (10 Meter Length & 4 Meter Width) which improves connections for 1,000 families within Khowja Gul Baidak Village and access to neighboring villages, as well as the District Center

Valued at USD\$44,026, the construction of the Community Bridge employed 24 community laborers and was completed on June 10, 2015. While residents have improved access within the community, the bridge has made it much easier for 320 students (150 boys, 170 girls) to travel from their homes to the village school which lies on their opposite side of the canal.

“Now that the bridge is constructed students can cross the canal safely and go to their school which is located on the other side of the canal. Before that, students had to walk long distances using an alternative road,”

*Mr. Abdullah Nasrat,
Kushk-e Rabat Sangi District Government
Executive Manager.*

“We had difficulties getting to the hospital and marketplaces within the District Center because there was no bridge over the canal. This was especially true in winter, our thanks to the District Government for their support,”

*Mr. Rangin,
Khowja Gul Baid CDC Chairman.*

U.S. Agency for International Development



SIKA-West M&E Department

BEFORE For years, residents in Khowja Gul Baidak Village, Kushk-e Rabat Sangi District, Herat Province were separated by a canal that runs through the community, preventing students on one side of the canal from easily travelling to the village school on the other side.



SIKA-West M&E Department

AFTER Funded by the USAID Stability In Key Areas (SIKA)-West program, with oversight and technical support from the Kushk-e Rabat Sangi District Government and Herat DRRD, the Khowja Gul Baid Community Development Council constructed a Community Bridge in Khowja Gul Baidak Village. Now the entire village is connected to the main district road, 1,000 families have better access to the District Center, and 320 village students (150 boys, 170 girls) can easily and safely walk to school, which is located on the other side of the canal.